



LETTER TO SHAREHOLDERS – 2021 ANNUAL GENERAL MEETING

Dear Shareholders

Virtual Attendance - 2021 Annual General Meeting

- There will be no physical Meeting
- The General Meeting will be held virtually (online)
- Shareholders are able to vote on the day of the Meeting via https://investor.automic.com.au/#/home

Iron Road Ltd (ACN 128 698 108) (Iron Road or Company) refers to the notice of meeting and accompanying explanatory memorandum released to ASX on 21 October 2021 (together, Notice of Meeting) in respect of the annual general meeting of the Company's shareholders (Shareholders) to be held on 24 November 2021 at 10:30am (AEDT).

In reliance on section 253RA of the Corporations Act in relation to the convening and holding of virtual meetings, the Company will not be posting hard copies of the Notice of Meeting to Shareholders. Instead, the Notice of Meeting can be viewed or downloaded from the Company's website on its ASX announcements page at https://www.ironroadlimited.com.au/index.php/investor-centre/asx-announcements or at www.asx.com.au.

Capitalised terms used, but not defined, in this letter have the meaning ascribed to them in the Notice of Meeting.

Subject to certain conditions being satisfied, companies required or permitted to hold a meeting pursuant to the Corporations Act may hold the meeting using virtual technology.

Accordingly, to maximise the opportunity for Shareholder participation, the Board has determined that the Annual General Meeting will be held virtually (online) via an online platform accessible via the pre-registration link below.

https://us02web.zoom.us/webinar/register/WN_3kCdQr_zSsuHuCXM9IBluQ



The Company has adopted the following protocol for the Meeting:

- (a) all Shareholders are invited and encouraged to attend the Meeting virtually (online) via the online platform accessible at https://investor.automic.com.au/#/home or, if they are unable to attend personally, to sign and return the Proxy Form to Iron Road in accordance with the instructions set out on the Proxy Form;
- (b) in order to attend and vote at the Meeting, Shareholders and proxies will need to have access to a desktop or mobile/ tablet device with internet access to log onto the online platform prior to commencement of the Meeting and provide their details (including their Shareholder Reference Number or Holder Identification Number as applicable). Further detailed instructions on using the online platform are contained in the Notice of Meeting;
- (c) Shareholders, their proxy or corporate representatives who plan on attending the Meeting are asked to log in to the online platform at least fifteen (15) minutes prior to the scheduled start time for the Meeting using the instructions set out in the Notice of Meeting;
- (d) subject to the connectivity of their devices, at the Meeting, Shareholders will have the opportunity to hear the Chair of the Meeting, speak and participate in the discussions which occur at the Meeting, and to ask questions via the online platform; and
- (e) each Resolution considered at the Meeting will be decided on a poll, such that every Shareholder shall have one vote for every Share registered in their name as at 10:30am (AEST) on 22 August 2021, which may be voted directly at any time between the start of the Meeting and the closure of voting as announced by the Chair of the Meeting.

The Company appreciates Shareholders' understanding at this time and looks forward to speaking with Shareholders at the Meeting.

This announcement has been authorised for release to the ASX by the Company Secretary. For further information, or if you have any difficulties obtaining a copy of the Notice of Meeting, please contact the Company Secretary by telephone on +61 8 8214 4400 or by email at admin@ironroadlimited.com.au.

Yours sincerely Iron Road Ltd

Jarek Kopias Company Secretary